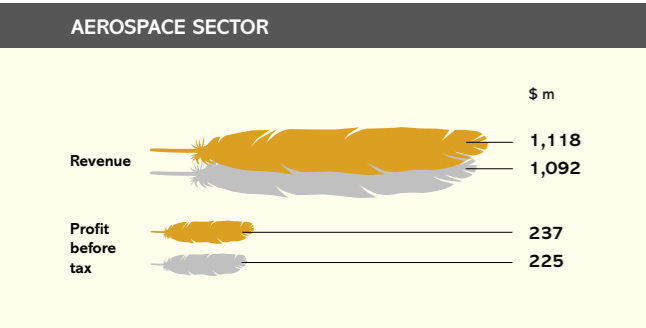


Core Capabilities

- A global, integrated engineering Group providing advanced solutions and services in the aerospace, electronics, land systems and marine sectors.
- The Group creates value for its customers by combining a strategic understanding of their business with innovative technology and customised solutions. It adds speed and affordability to the mix through dual application technologies that traverse traditional industry lines.
- Its capability in integrating air, land and sea resources through electronics lends a compelling value proposition to many of the world's leading commercial enterprises and defence forces.

Facts

- Over 100 subsidiaries and associated companies
- Global footprint in 15 countries and 22 cities
- One of the largest companies listed in Singapore
- Solid financial standing with "Aaa" credit ratings from Moody's
- Component stock in the Straits Times Index and Jane's Defence Weekly 20 Index of global defence companies
- 52 patents held by the Group, with 191 patents filed
- 11,619 global workforce with 3,770 engineering staff

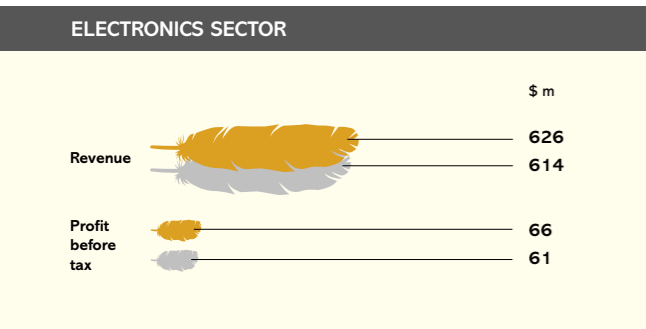


Core Capabilities

- Aircraft Maintenance and Modification**
 - Line and base maintenance
 - Technical services and maintenance planning
 - Modifications, conversions and refurbishments
- Component/Engine Repair and Overhaul**
 - Engine maintenance, repair and overhaul
 - Aircraft mechanical and avionics component repair
- Engineering and Materials Services**
 - Customised aircraft upgrade
 - Design and development and technology integration
 - Materials and spares support and management

Facts

- One of the world's largest third party aircraft maintenance providers
- Customer base includes seven of the world's 11 largest airlines and three major freight forwarders
- Operations in Asia Pacific, North America and Europe
- 4,874 staff

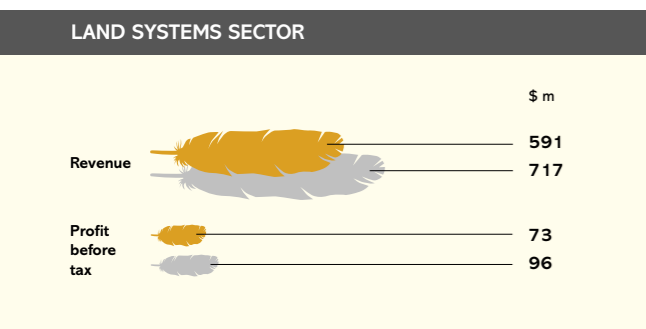


Core Capabilities

- Large-Scale Systems Group**
 - Intelligent transportation systems
 - Intelligent building management systems
 - Combat systems integration
 - Multi-channel Multipoint Distribution Systems
- Communication and Sensor Systems Group**
 - Wireless broadband and satellite systems
 - Radio communications systems
 - Information security systems
 - Electro-Optics systems
- Software Systems Group**
 - Mobile and real time systems
 - Training and simulation systems
 - Large-scale solutions

Facts

- 70% market share in Singapore MRT communications systems
- 35% market share in Taiwan MRT communications systems
- An international leader in providing satellite systems
- Provides satellite tracking systems for one of the largest taxi fleets in the world
- Co-developer of the award winning Infrared Fever Screening System during the SARS crisis
- 2,635 staff

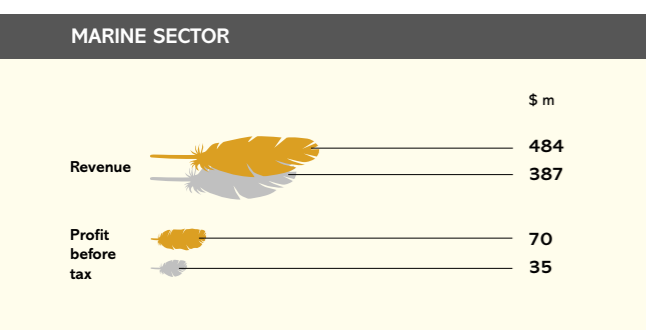


Core Capabilities

- Total System Design, Development, Integration and Production**
 - Multi role military land systems
 - Advanced munitions
 - Homeland security, commercial specialty vehicles
 - System modification, upgrades and technology insertion
- Operations and Support Services for Defence Equipment**
 - Maintenance of vehicles, weapons and other ground support equipment
 - Maintenance engineering and training
- Commercial Automotive and Industrial Test Services**
 - Vehicle maintenance, repair and inspection services
 - Industrial laboratory and test services

Facts

- Developed and produced a series of top range products which are in service with the Singapore Army, including the Bionix, Bronco, SAR 21 and Primus
- Recognised internationally for having developed the world's first mechanical 40mm self destruct fuze; the lightest 40mm automatic grenade launcher; a 120mm mortar system with the lowest recoil and highest sustained rate of firing
- STAR Automotive Centre is penetrating the China market, and is the only operator in Singapore with a franchise scheme
- 2,317 staff



Core Capabilities

- Project Management**
 - Turnkey shipbuilding programme
 - Ship upgrading and conversion
 - Weapon system integration and installation
- Inhouse Design Expertise**
 - Custom design naval and commercial vessels
 - Light weight ship design
- Stealth technology**
- CAD/CAM facilities**
- Shipbuilding Expertise**
 - Extensive waterjets experience
 - Thin gauge steel and aluminium construction for naval vessels
- Maintenance**
 - Overhaul and maintenance of high performance marine engines
- Shiprepair**
 - Commercial and naval vessels
 - Upgrading and retrofitting
 - Conversion of commercial vessels

Facts

- Shipyards in Singapore and the US
- Track record in the design and construction of sophisticated naval and commercial vessels
- Successfully delivered a variety of vessels including Landing Ship Tanks, Patrol Vessels, Feeder Container Vessels and RoRo/LoLo Vessels.
- Specialist in complex commercial ship repair services, including ship conversion and jumboisation. Established a strong track record in the repair of dredgers and chemical tankers
- 1,436 staff

