

## Board of Directors

# A source of knowledge and experience

The names of the directors holding office on 31 December 2005 are set out below, together with details of their age, academic and professional qualifications, date of first appointment as director, date of last re-election as director and directorships in listed companies.

**1. Mr Peter SEAH Lim Huat**, 59, was appointed non executive Chairman on 15 April 2002 and will be due for re-election at this coming AGM. He is currently a member of the Temasek Holdings Advisory Panel. Mr Seah was a banker for 33 years before retiring as Vice Chairman and CEO of the former Overseas Union Bank in 2001 and joining Singapore Technologies Pte Ltd as President and CEO. He held this position until 31 December 2004. Mr Seah is the Chairman of SembCorp Industries Limited\* and Singapore Computer Systems Limited\*. He also sits on the Boards of CapitaLand Limited\*, Chartered Semiconductor Manufacturing Ltd#, STATS ChipPAC Ltd# and StarHub Ltd\*. Mr Seah is also President Commissioner of PT Indosat Tbk, PT Bank Internasional Indonesia Tbk and Deputy



Chairman of Global Crossing Limited and Singapore Technologies Telemedia Pte Ltd. His other appointments include being a member of the Board of Siam Commercial Bank Public Company Limited and the Government of Singapore Investment Corporation. He serves as a member of the Institute of Defence and Strategic Studies and the Defence Science and Technology Agency. He is the Vice President of the Singapore Chinese Chamber of Commerce and Industry and the Honorary Treasurer of the Singapore Business Federation. Mr Seah was

awarded the Public Service Star (Bintang Bakti Masyarakat) in 1999 and made a Justice of the Peace in 2003. He graduated from the former University of Singapore with a Bachelor of Business Administration (Honours).

**2. Mr TAN Pheng Hock**, 48, is the President and CEO and an executive Director. He was appointed Director on 1 May 2001 and was last re-elected as Director on 31 March 2005. Mr Tan sits on the Board of SembCorp Marine Ltd\*. He is Chairman of the Nanyang Polytechnic Board of Governors and also a member of the Temasek Defence Systems Institute, the Singapore Training and Development Association Advisory Council, the Building and Construction Authority, the Singapore Quality Award Governing Council and the Singapore Workforce Develop-

ment Agency. Mr Tan began his career with the Group as an engineer with Singapore Technologies Marine (ST Marine) in 1981. He was previously Executive Vice President of ST Marine, President of Singapore Technologies Kinetics, President and Chief Operating Officer of ST Engineering and ST Engineering Group President. Mr Tan holds a Bachelor of Science (First Class Honours) in Marine Engineering from the University of Surrey, UK and a Master of Science in Management from Stanford University, USA.



*The Board of Directors includes eminent practitioners in the fields of banking, finance, law, research, defence and management.*

**3. Mr KOH Beng Seng**, 55, is the Chief Executive Officer of Octagon Advisors Pte Ltd. He was appointed an independent non executive Director on 15 September 2003 and was last re-elected as a Director on 31 March 2004. Mr Koh was Deputy President of United Overseas Bank Ltd (UOB) until 31 January 2005 and a Director of both UOB and Far Eastern Bank Ltd until 15 February 2005. Prior to UOB, Mr Koh was Senior Advisor to Asia Pulp & Paper Co Ltd and Advisor to Bank of China. Mr Koh has extensive experience in financial services. He was with the Monetary Authority of Singapore from 1973 to 1998, where he served as Deputy Managing Director from 1988 to 1998. Mr Koh was appointed an advisor to the International Monetary Fund to reform Thailand's financial



sector from 1998 to 2000. Mr Koh holds a Bachelor of Commerce (First Class Honours) from the former Nanyang University, Singapore, and a Master of Business Administration from Columbia University, USA.

**4. Lieutenant-General NG Yat Chung**, 44, is the Chief of the Defence Force. He was appointed a non executive Director on 15 June 2003 and was last re-elected on 31 March 2004. He joined the Singapore Armed Forces (SAF) in 1979 and was awarded the SAF Overseas Scholarship in 1980. In the

course of his military career, he has held various key command and staff positions in the Ministry of Defence. LG Ng is the Deputy Chairman of SRCC Pte Ltd. He is also a Council member of the National University of Singapore and a Director of the Defence Science and Technology Agency. LG Ng holds a Bachelor of Arts (Honours) in Engineering Tripos and a Master of Arts (Mathematics) from the University of Cambridge, UK, as well as a Master of Business Administration



from Stanford University, USA.

**5. Dr TAN Kim Siew**, 51, is Permanent Secretary (Defence Development), Ministry of Defence (MINDEF). He was appointed non executive Director on 15 December 2003 and was last re-elected as Director on 31 March 2004. Prior to his present appointment with MINDEF, he was the Deputy Secretary (Policy) with the Ministry of Finance. He was formerly the CEO and Chief Planner of the Urban Redevelopment Authority from 1996 to 2001. Dr Tan is the Chair-

man of the Defence Science and Technology Agency and also a Director of Singapore Technologies Holdings Pte Ltd. Dr Tan holds a Bachelor of Arts in Engineering Tripos and a Doctor of Engineering from the University of Cambridge, UK.

**6. Professor LUI Pao Chuen**, 63, is the Chief Defence Scientist in MINDEF. He was appointed non executive Director on 1 October 1997 and will be due for re-election at this coming AGM. Prof Lui sits on the management boards of various scientific and research institutes. He is an Adjunct Professor in the Engineering Faculty of the National University of Singapore (NUS). He is also the Deputy Chairman of SembCorp Engineers & Constructors Pte Ltd, a subsidiary of SembCorp Industries Ltd, and Chairman of the Management Boards of Temasek Defence Systems Institute, NUS,

*They bring a range of perspectives and experience to deliberations on the company's policies and strategies.*



and Temasek Laboratories, NUS. Prof Lui graduated from the former University of Singapore with a Bachelor of Science (Honours) in Physics and obtained a Master of Science in Operations Research & Systems Analysis from the Naval Postgraduate School, USA.

**7. Mr Winston TAN Tien Hin**, 57, is the Managing Director of Corporate Brokers International Pte Ltd. He was appointed an independent non executive Director on 1 October 1997 and will be due for re-election at this coming AGM. Mr Tan is

also a member of the Salvation Army Advisory Board. He holds a Bachelor of Science in Physics from the former University of Singapore.

**8. Mr Lucien WONG Yuen Kuai**, 52, is the Managing Partner of Allen & Gledhill. He was appointed an independent non executive Director on 1 October 1997 and was last re-elected on 31 March 2005. Mr Wong is a Director of Cerebos Pacific Limited\* and a Board member of the Monetary Authority of Singapore. He



graduated from the former University of Singapore with LL.B (Honours).

**9. Dr Philip PILLAI**, 58, is the Senior Partner of Shook Lin & Bok. He was appointed an independent non executive Director on 1 April 2000 and was last re-elected on 31 March 2005. Dr Pillai is a Director of Singapore Press Holdings Limited\*, Hotung Investment Holdings Limited\*, and member of the Board of Governors of the Singapore International Foundation. Dr Pillai obtained his LL.B (First Class Honours)

from the former University of Singapore, LL.M and SJD from Harvard University, USA.

**10. Mr QUEK Poh Huat**, 59, is the Group CEO of Singapore Power Ltd. He was appointed a non executive Director on 15 April 2002 and will be due for re-election at this coming AGM. Mr Quek is a Director of SP AusNet\*, Singapore Power Ltd, SP PowerAssets Limited, SP PowerGrid Limited and SP Services Limited. He is also the Chairman of PowerGas Ltd and Singapore's non resident



Ambassador to Sweden. Mr Quek was awarded the Public Service Star in August 1994. He obtained a Bachelor of Science in Chemical Engineering from the University of Leeds, UK, and a Master of Science in Management from the Naval Postgraduate School, USA.

**11. Mr Venkatachalam KRISHNAKUMAR**, 56, was the Chief Operating Officer and Chief Financial Officer for the Asia Pacific Consumer Bank of Citigroup until 28 February 2005. He was appointed an independent non executive



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Director on 15 April 2002 and was last re-elected on 31 March 2005. He is the Chairman of CitiBank Malaysia Berhad and Director of CitiBank Korea Inc., CitiBank Saving Inc. and Singapore Computer Systems Limited\*. He is also a member of the Board of the Singapore Land Authority. He holds a Bachelor of Engineering and a Master of Business Administration from the Indian Institute of Management, India.

**12. Brigadier-General Bernard TAN Kok Kiang**, 39, is the Director, Joint Intelligence Directorate of MINDEF. He was



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appointed Alternate Director to LG Ng Yat Chung on 1 June 2003. He has held various positions in the last 17 years and assumed his present office in 2002. He joined the SAF in 1984 and was awarded the President cum SAF Scholarship in 1985. He was also awarded the Lee Kuan Yew Scholarship in 2001. BG Tan is currently the Vice President of SAFRA, Chairman of Sembawang Country Club and Board member of St Joseph's Institution. BG Tan holds a Bachelor of Social Science (First Class Honours) in Economics and Political Science from the

University of Birmingham, UK, and a Master of Business Administration from the Massachusetts Institute of Technology, USA.

**13. Mr LIM Chin Beng**, 73, was co-opted as Chairman of the Business Investment and Divestment Committee of the Company on 9 July 2004 and was appointed independent non executive Director on 31 March 2005. Mr Lim resigned from the Board on 22 September 2005 to pursue other interests. Mr Lim is currently the Chairman of The Ascott Group Limited\*. He also sits on the Boards of CapitaLand Limited\*, StarHub Ltd\* and Pontiac Land Private Ltd.



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\* listed on Singapore Exchange Securities Trading Limited

# listed on both Singapore Exchange Securities Trading Limited and NASDAQ

+ listed on both Singapore Exchange Securities Trading Limited and ASX comprising SP Australia Networks (Distribution) Ltd, SP Australia Networks (Transmission) Ltd and SP Australia Networks (Finance) Trust Ltd.

## Past Directorships in the Last Three Years

### Mr Peter SEAH Lim Huat

- Civil Aviation Authority of Singapore
- Board of Commissioners of Currency, Singapore
- AF (Indonesia) Pte Ltd
- Singapore Technologies Pte Ltd

### Mr TAN Pheng Hock

- TranSys Pte Ltd
- ST Training & Simulation Pte Ltd
- Unicorn International Pte Limited

### Mr KOH Beng Seng

- Chartered Semiconductor Manufacturing Ltd
- STATS ChipPAC Ltd

### Lieutenant-General NG Yat Chung

- Singapore Technologies Kinetics Ltd
- Trade Development Board
- Public Utilities Board

### Mr Winston TAN Tien Hin

- Singapore Technologies Electronics Limited
- Methodist Book Room Pte Ltd
- Enersave Holdings Ltd
- Gintic Technologies Pte Ltd
- Ascendas Pte Ltd

### Mr Lucien WONG

- Raffles Hotel (1886) Ltd
- John Hancock International (Southeast Asia) Pte Ltd
- John Hancock Life Assurance Company Ltd
- Construction Exchange Pte Ltd

### Mr QUEK Poh Huat

- Shangri-la Asia Ltd
- S I Technology Fund Limited
- PSA Corporation Ltd
- Asia Financial Holdings Pte Ltd
- Singapore Telecommunications Limited
- Other subsidiaries of Temasek Holdings (Private) Limited

### Mr Venkatachalam

#### KRISHNAKUMAR

- Polaris Software Lab Limited
- e-Serve International Limited