2018 GRI CONTENT INDEX In accordance with GRI Standards: Core Option

GENERAL STANDARD DISCLOSURES

GRI Standards	Disclosure	PAGE / RESPONSE		
Organisational Prof	file			
102-1	Name of organisation	Singapore Technologies Engineering Ltd		
102-2	Activities, brands, products & services	Annual Report 2018 page 1		
102-3	Location of headquarters	Annual Report 2018 page 1		
102-4	Location of operations	Annual Report 2018 page 1		
		http://www.stengg.com/en/about/global- presence/		
102-5	Ownership & legal form	Annual Report 2018 page 1		
102-6	Markets served	Annual Report 2018 page 1		
102-7	Scale of the organisation	Annual Report 2018 pages 1, 2-3, 66-68, 82-83, 144-147		
102-8	Information on employees and other workers	Annual Report 2018 pages 82-83, 91		
		e & f: No		
102-9	Supply chain	Annual Report 2018 page 88		
102-10	Significant changes to the organisation and its supply chain	There were no significant changes to ST Engineering nor its supply chain.		
102-11	Precautionary Principle or approach	http://www.stengg.com/en/sustainability/our-principles/		
102-12	External initiatives	Beyond full compliance to legal and regulatory requirements, we align our management systems to international standards such as ISO and OHSAS. We voluntarily adopt the GRI Standards as our sustainability reporting framework and the LBG Framework for reporting and measuring our community investments.		
102-13	Membership of associations	ST Engineering is a member of the following organisations: a. British Chamber of Commerce b. Investor Relations Professionals c. Singapore Business Federation (SBF) d. Singapore Institute of Directors (SID) e. Singapore International Chamber of Commerce f. Singapore National Employers Federation (SNEF) g. The Institute of Internal Auditor		

GRI Standards	Disclosure	PAGE / RESPONSE		
		h. Temasek Club		
Strategy				
102-14	Statement from senior decision maker	http://www.stengg.com/en/sustainability/our- performance/ see P/CEO Message 2018		
Ethics & Integrity				
102-16	Values, principles, standards, and norms of behaviour	http://www.stengg.com/en/about/vision- mission-and-values/		
		http://www.stengg.com/en/sustainability/our-principles/		
		Annual Report 2018 page 76		
Governance				
102-18	Governance structure	Annual Report 2018 page 76		
Stakeholder Engag				
102-40	List of stakeholder groups	Our Management Approach page 5		
		http://www.stengg.com/en/sustainability/our-commitment/stakeholder-engagement/		
102-41	Collective bargaining agreements	31% of employees in our Singapore operations are covered under collective bargaining agreements.		
102-42	Identifying & selecting stakeholders	Our Management Approach page 5		
		http://www.stengg.com/en/sustainability/our-commitment/stakeholder-engagement/		
102-43	Approach to stakeholder engagement	Our Management Approach page 5		
		http://www.stengg.com/en/sustainability/our- commitment/stakeholder-engagement/		
102-44	Key topics and concerns raised	http://www.stengg.com/en/sustainability/our-commitment/stakeholder-engagement/		
Reporting Practice				
102-45	Entities included in the consolidated financial statements	Annual Report 2018 pages 242-256		
102-46	Defining report content & topic boundaries	Our Management Approach pages 1-5		
102-47	List of material topics	Our Management Approach page 5		
102-48	Restatement of information	Energy and emission numbers from the previous year are restated, as data published at time of annual report has yet to be audited.		
102-49	Changes in reporting	Nil		
102-50	Reporting period	1 January to 31 December 2018		

GRI Standards	Disclosure	PAGE / RESPONSE		
102-51	Date of most recent report	Annual Report 2018		
102-52	Reporting cycle	Annual		
102-53	Contact point for questions regarding the report	sustainability@stengg.com		
102-54	Claims of reporting in accordance with the GRI Standards	https://www.stengg.com/en/sustainability/our- performance/our-sustainability-reports/ Annual Report 2018 page 76		
102-55	GRI content index	http://www.stengg.com/en/sustainability/our- performance/our-sustainability-reports/		
102-56	External assurance	We aim to seek external assurance in the future. Our greenhouse gas emission data are subject to internal and external reviews as part of ISO 14064-1 verification.		

SPECIFIC STANDARD DISCLOSURES

GRI Standards	Disclosure	PAGE / RESPONSE		
Economic Performa	ance			
103-1	Explanation of the material topic and its Boundary	Our Management Approach page 6		
103-2	The management approach and its components	Annual Report 2018 pages 36-59, 76-79		
103-3	Evaluation of the management approach			
201-1	Direct economic value generated and distributed	Annual Report 2018 pages 66-68		
Procurement Practi	ces			
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 30-31		
103-2	The management approach and its components	Annual Report 2018 page 88		
103-3	Evaluation of the management approach			
204-1	Proportion of spending on local suppliers	Annual Report 2018 page 88		
		Local purchase refers to goods and services procured from Singapore-based suppliers. In FY2018, the purchase from Singapore suppliers represents 57% of our total purchase value. The procured goods and services are used principally in Singapore by our Singapore entities to produce goods and services which may be exported or used locally in Singapore.		
Anti-corruption				
103-1	Explanation of the material topic and its Boundary	Annual Report 2018 page 77		
103-2	The management approach and its components	Our Management Approach pages 10-11		
103-3	Evaluation of the management approach	http://www.stengg.com/en/sustainability/our-commitment/governance/bribery-and-corruption/		
205-1	Operations assessed for risks related to corruption	All the major entities in Singapore had been assessed for risks related to corruption in 2015, and the risks assessed were reviewed in 2017 as part of the audit of the group's ABC Framework. The significant corruption risks identified remain unchanged and these are set out in Our Management Approach page 11.		
205-2	Communication and training about anti-corruption policies	Our Management Approach pages 10-11		
	and procedures	Annual Report 2018 page 77		
205-3	Confirmed incidents of corruption and actions taken	Nil in 2018		
Energy				
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 21-24 Annual		
103-2	The management approach and its components	Report 2018 page 86		
103-3	Evaluation of the management approach	http://www.stengg.com/en/sustainability/our-customers/ see 'Sustainable Solutions'		
302-1	Energy consumption within the organization	Annual Report 2018 page 87		

GRI Standards	Disclosure	PAGE / RESPONSE
		 a.& b. Fuel types used included aviation jet fuel, motor gasoline, diesel, natural gas and acetylene.
		c. and d. Our processes don't use heating, cooling and steam consumption.
		e. Annual Report 2018 page 87
		f. The standards which we complied for our GHG inventory quantification is (ISO 14064-1:2006) Part 1 – Specification with guidance at the organization level for quantification and reporting of green gas emissions and removals.
		g. The source of conversion factors, methodologies, calculation tools used are extracted from the following approved sites by our external accredited auditor.

Source of Conversion Factors, Methodology, and Calculation Tools Density of Aviation Gasoline Environmental Technology Centre, Environment Canada http://www.etccte.ec.gc.ca/databases/Oilproperties/pdf/WEB_Aviation_Gasoline_110LL.pdf $https://www.ipccnggip.iges.or.jp/public/2006gl/pdf/2_Volume2/V2_3_Ch3_Mobile$ _Combustion.pdf Acetylene Emission Factor Acetylene Emission Factor www.theclimateregistry.org Singapore Grid Electricity Emission Factor Energy Market Authority - Singapore https://www.ema.gov.sg/cmsmedia/Publications_and_Statistics/Statistics/18RSU .pdf Density of Motor Gasoline and Diesel The Engineering ToolBox http://www.engineeringtoolbox.com/specific-gravity-liquid-fluids-d_294.html Emission factors and Net Calorific Values (NCV) 2006 IPCC Guidelines for National Greenhouse Gas Inventories, Volume 2 for Aviation Gasoline, Motor Gasoline, Diesel, LPG http://www.ipcc-nggip.iges.or.jp/public/2006gl/vol2.html and CNG Density of Natural Gas https://www.engineeringtoolbox.com/gas-density-d_158.html http://ghgprotocol.org/sites/default/files/ghgp/Global-Warming-Potential-Global Warming Potential Values Values%20%28Feb%2016%202016%29_1.pdf

GRI Standards	Disclosure	PAGE / RESPONSE		
302-3	Energy Intensity	Annual Report 2018 page 87		
		Refer to table "Source of Conversion Factors, Methodology, and Calculation Tools" on page 5 of the GRI Content Index		
Water				
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 24-25		
103-2	The management approach and its components			
103-3	Evaluation of the management approach			
303-1	Total water withdrawal by source	Annual Report 2018 pages 86-87		
		Our Management Approach pages 24-25		
Emissions				
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 21-26		
103-2	The management approach and its components	Annual Report 2018 pages 86-87		
103-3	Evaluation of the management approach	http://www.stengg.com/en/sustainability/our-customers/ see 'Sustainable Solutions'		
305-1	Direct (Scope 1) GHG emissions	a. Annual Report 2018 page 87		
		b. The following gases are included in our computation for conversion to CO ₂ equivalent terms – CO ₂ , CH ₄ , N ₂ O, PFC5, HFC5 and SF6.		
		c. Our Biogenic CO_2 emissions is close to 22,000 tons of CO_2 equivalent.		
		d.		
		 i. Base year for calculation is FY 2010 as the company started on establishing its GHG inventor in 2009. 		
		ii. Emissions for the Base year as verified by our external auditor is 28,336 tons of ${\rm CO_2}$ equivalent.		
		iii. Nil		
		e., f. & g. Annual Report 2018 page 87		
		Refer to table "Source of Conversion Factors, Methodology, and Calculation Tools" on page 5 of the GRI Content Index		
305-2	Energy indirect (Scope 2) GHG emissions	a. Annual Report 2018 page 87		
		 b. 2018 GHG emissions are calculated based on EMA's grid electricity emission factor for the year 2017 published in July 2018. 		
		c. The following gases are included in our computation for conversion to CO2 equivalent terms: CO_2 , CH_4 , N_2O , PFC5, HFC5 and SF6.		
		d.		

GRI Standards	Disclosure	PAGE / RESPONSE
		 i. Base year for calculation is FY 2010 as the company started on establishing its GHG inventory in 2009.
		ii. Emissions for the Base year as verified by our external auditor is 56,536 tons of CO2 equivalent.
		iii. Nil
		e. & f. Annual Report 2018 page 87
		g. The source of conversion factors, methodologies, calculation tools used are extracted from the following approved sites by our external accredited auditor.
		Source of Singapore Grid Electricity Emission Factors: Energy Market Authority (EMA).
		https://www.ema.gov.sg/cmsmedia/Publications_a nd_Statistics/Statistics/18RSU.pdf
		Refer to table "Source of Conversion Factors, Methodology, and Calculation Tools" on page 5 of the GRI Content Index
305-3	Other indirect (Scope 3) GHG emissions	a. Annual Report 2018 page 87
		b. The gases used for computation of Scope 3 emissions included CO_2 , CH_4 and N_2O .
		c. & d. Annual Report 2018 page 87
		e.
		 i. Base year for calculation is FY 2010 as the company started on establishing its GHG inventory in 2009.
		ii. Emissions for the Base year as verified by our external auditor is 9931 tons of CO_2 equivalent.
		iii. Nil
		f. Annual Report 2018 page 87
		g. The source of conversion factors, methodologies, calculation tools used are extracted from the following approved sites by our external accredited auditor.
		 The flight distance between source and destination cities will be taken from http://www.travelmath.com
		 ii. The applicable emission factors will be extracted from GHG Protocol website - http://www.ghaprotocol.org/calculation- tools/all-tools
305-4	GHG emissions intensity	Annual Report 2018 page 87
		The following gases are included in our computation for conversion to CO ₂ equivalent terms – CO ₂ , CH ₄ , N ₂ O, PFC5, HFC5 and SF6
		Refer to table "Source of Conversion Factors, Methodology, and Calculation Tools" on page 5 of the GRI Content Index

GRI Standards	Disclosure	PAGE / RESPONSE		
Environmental Com	pliance (Products and Services)			
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 21, 28		
103-2	The management approach and its components			
103-3	Evaluation of the management approach			
307-1	Non-compliance with environmental laws and regulations	In 2018, there was no significant fine or incident relating to noncompliance with environmental laws and regulations		
Supplier Environme	ental Assessment			
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 28-29		
103-2	The management approach and its components	Annual Report 2018 page 88		
103-3	Evaluation of the management approach			
308-1	New suppliers that were screened using environmental criteria	In 2018, we have formally set up a Vendor Code of Conduct which defines the basic ESG requirements we expect from the behaviour and practices of our vendors. We will be considering screening of suppliers once the new Procurement Organisation has been fully established.		
Employment				
103-1	Explanation of the material topic and its Boundary	Annual Report 2018 pages 82-83		
103-2	The management approach and its components	Our Management Approach pages 12-16		
103-3	Evaluation of the management approach	http://www.stengg.com/en/sustainability/our-people/		
401-1	New employee hires and employee turnover	Annual Report 2018 page 83		
		a. The denominator used to calculate new hire and turnover rates is based on average number of employees. This is calculated using a simple average of the number of employees at the beginning of the year, and at the end of the year.		
		Both voluntary and non-voluntary turnover data are tracked. We report on our voluntary turnover as a more meaningful measure of our performanc to achieve People Excellence.		
		b. Annual Report 2018 page 83		

Turnover breakdown for 2018

Breakdown by age group	≤ 30	30+ - 40	40+ - 50	50+ - 60	60+ - 62	62+ - 67	> 67
	years old						
Turnover rate	16.1%	13.4%	7.5%	5.3%	2.4%	2.4%	2.1%

Rates are determined by number of turnover in the category, divided by the number of employees in that category, e.g. (number of turnover in the \leq 30 years old group)/(total number of employees in the \leq 30 years old group).

103-1	Explanation of the material topic and its Boundary	Annual Report 2018 pages 82-83
103-2	The management approach and its components	

GRI Standards		Disclo	sure	PAGE / RESPONSE			
103-3	Evaluation of the management approach				Our Management Approach page 13-16 http://www.stengg.com/en/sustainability/our- people/		
						of grievances reported, 3 with 2 cases still open.	
402-1	Minim	um notice periods regard	ling operational	changes	There was no stoppage of work arising from any industrial action in 2018.		
Occupational Healtl	h and Sa	fety					
103-1	Explar	nation of the material topi	ic and its Bound	dary	Annual Report 2018	pages 84-85	
103-2	The m	anagement approach an	d its componen	ts	Our Management A	oproach pages 17-20, 31	
103-3	Evalua	ation of the management	approach				
403-2		of injury and rates of inju	•		Annual Report 2018	page 85	
	lost da fatalitie	lys, and absenteeism, ar es.	nd number of wo	ork-related		nd it meaningful at present to afety incidents by gender.	
					reporting accident st	oplied in recording and atistics are based on Ministry ements in Singapore.	
					the Workplace Safet	erage figures are released by y & Health (WSH) Institute, partnership between Ministry SH Council.	
					Noise Induced Deaf of our AR2018. The	rect the number of Advanced ness cases published in pg. 8 reported figure is an error. idents of Advanced Noise n FY2018.	
Training & Education	on						
103-1	Explar	nation of the material topi	ic and its Bound	 dary	Annual Report 2018	pages 82-83	
103-2	The m	anagement approach an	d its componen	ts	Our Management Approach page 12-15		
103-3	Evalua	ation of the management	approach		http://www.stengg.com/en/sustainability/our-people/		
404-1	Averaç	ge hours of training per y	ear per employ	ee	Annual Report 2018	pages 83	
Training hours brea	ıkdown f	or 2018					
		Senior Management	Manager	Executive	Non-executive		
By employee categ	ory	15.4 hours	22.9 hours	32.5 hours	29.1 hours		
404-3	and ca	ntage of employees rece areer development review yee category				gapore receive regular reer development reviews.	
Non-discrimination							
103-1	Explar	nation of the material topi	ic and its Bounc	 dary	Our Management A	pproach pages 14	
103-2	The management approach and its components				- '	. -	
			•				

GRI Standards	Disclosure	PAGE / RESPONSE
406-1	Incidents of discrimination and corrective actions taken	There was no reported incidence of discrimination by employees in 2018.
Freedom of Associa	ation and Collective Bargaining	
103-1	Explanation of the material topic and its Boundary	Our Management Approach page 16
103-2	The management approach and its components	
103-3	Evaluation of the management approach	
407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	In 2018, we have formally set up a Vendor Code o Conduct which defines the basic ESG requirements we expect from the behaviour and practices of our vendors. We will be considering screening of suppliers once the new Procurement Organisation has been fully established.
Local Communities		
103-1	Explanation of the material topic and its Boundary	Annual Report 2018 pages 89
103-2	The management approach and its components	Our Management Approach pages 32
103-3	Evaluation of the management approach	http://www.stengg.com/en/sustainability/our-community/
413-1	Operations with local community engagement, impact assessments, and development programs	100% (Basis: Geographical. Singapore operations considered to be one operation for community initiatives.)
Supplier Social Ass	essment	
103-1	Explanation of the material topic and its Boundary	Our Management Approach pages 28-31
103-2	The management approach and its components	Annual Report 2018 page 88
103-3	Evaluation of the management approach	
414-1	New suppliers that were screened using social criteria	In 2018, we have formally set up a Vendor Code of Conduct which defines the basic ESG requirements we expect from the behaviour and practices of our vendors. We will be considering screening of suppliers once the new Procurement Organisation has been fully established.
Customer Health an		
103-1	Explanation of the material topic and its Boundary	Annual Report 2018 page 81
103-2	The management approach and its components	http://www.stengg.com/en/sustainability/our-
103-3	Evaluation of the management approach	principles/ see 'Quality and Safety'
416-1	Assessment of the health and safety impacts of product and service categories	Our Management Approach pages 28-29 Our Management Approach pages 28-29

SINGAPORE TECHNOLOGIES ENGINEERING LTD

GRI Standards	Disclosure	PAGE / RESPONSE
103-1	Explanation of the material topic and its Boundary	http://www.stengg.com/en/sustainability/our- principles/ see 'Ethics and Compliance'
103-2	The management approach and its components	
103-3	Evaluation of the management approach	
419-1	Non-compliance with laws and regulations in the social and economic area	Nil in 2018